





Amir Amel-Zadeh

Associate Professor of Accounting

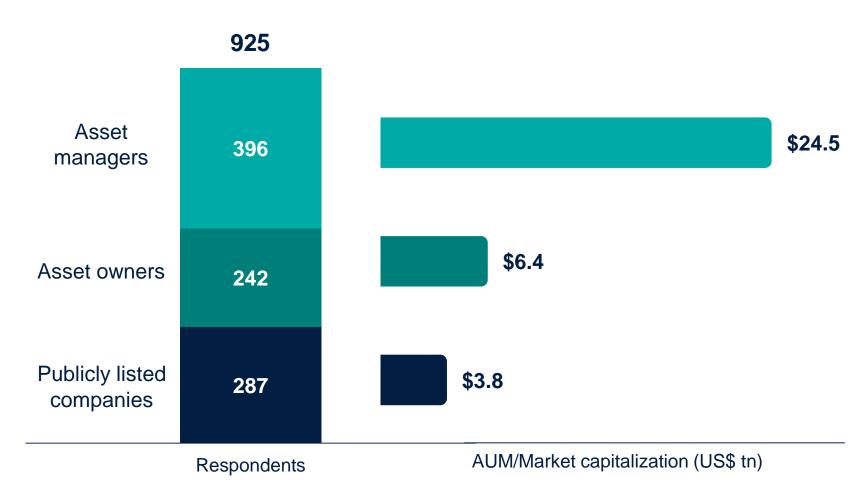
INPARR Annual Conference, 6 June 2018, Paris



Survey respondents



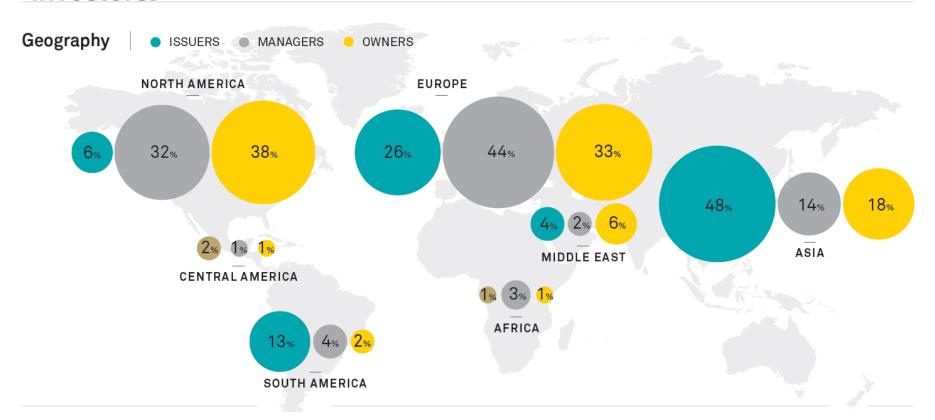
The survey captures 40% of total global assets under management.



Respondents' geography



The survey represents a large sample of international issuers and investors.

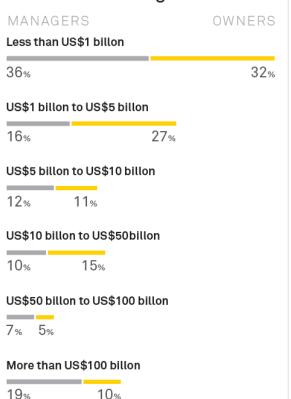


Respondents' size & industry

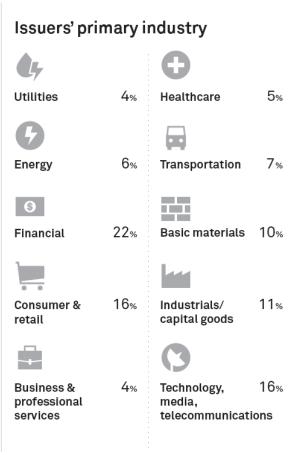




Assets under management



Issuers' annual revenue Less than US\$500 million 19% US\$500 million to US\$1 billon 14% US\$1 billon to US\$5 billon 30% US\$5 billon to US\$10billon 13% US\$10 billon to US\$25 billon 12% US\$25 billon to US\$50 billon 6% US\$50 billon to US\$100 billon 2% More than US\$100 billon 4%

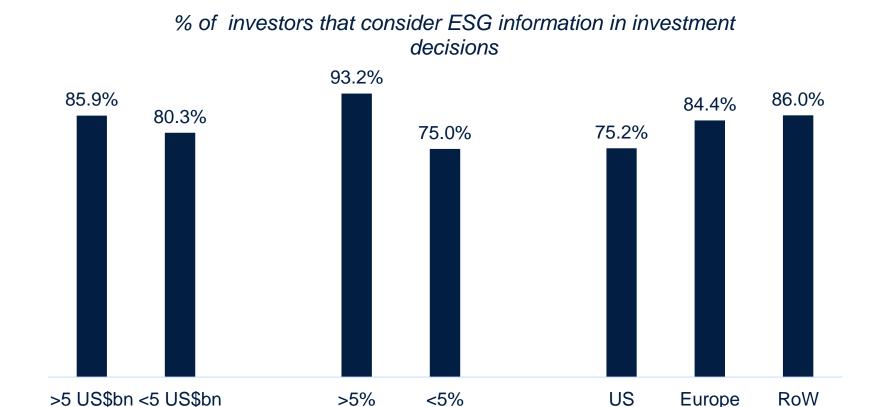


Do investors consider ESG information when making investment decisions?





The vast majority of investors consider ESG information in investment decisions although this varies by size and geography.



ESG Allocation

AUM

Geography

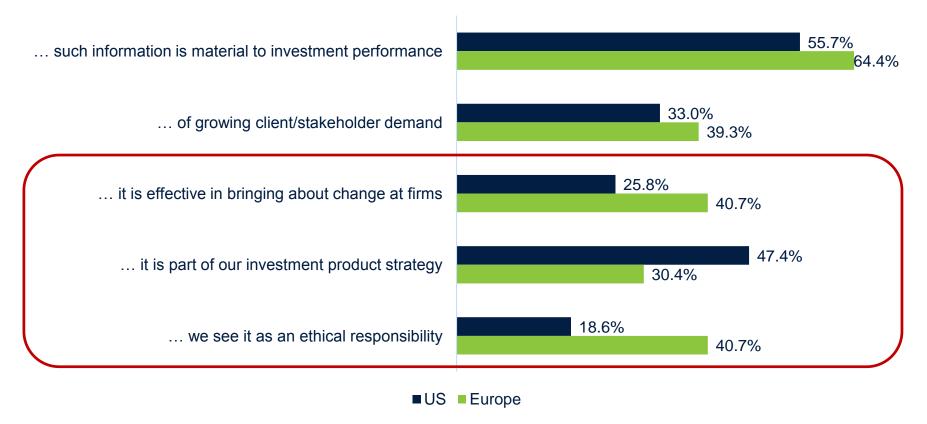
Why do investors consider nonfinancial information in investment decisions?





US and European investors largely agree on financial materiality, but have different views on other motivations.

Investors consider nonfinancial information in investment decisions, because...



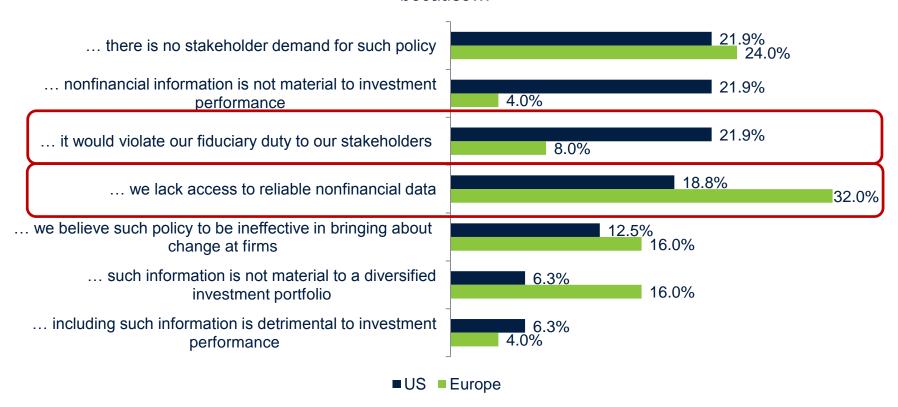
Why investors <u>do not</u> consider nonfinancial information in investment decisions





US investors are concerned about fiduciary duty, European investors about access to reliable data.

Investors <u>do not</u> consider nonfinancial information in investment decisions, because...

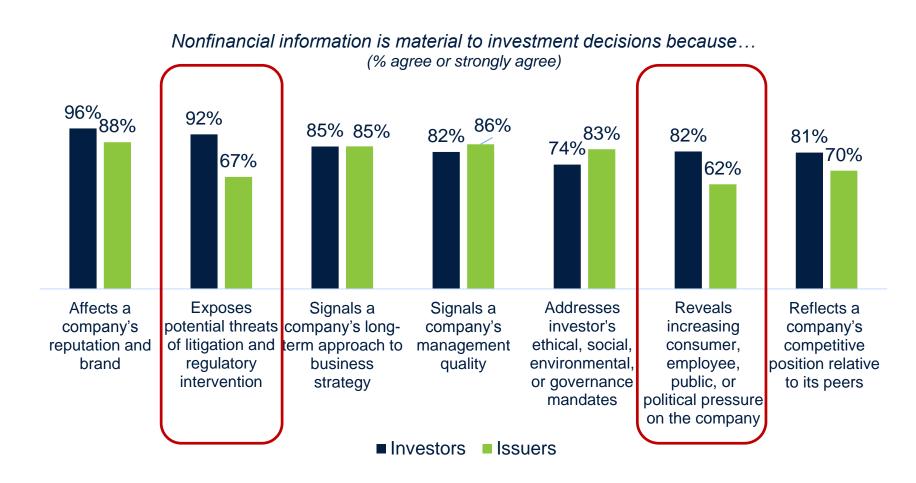


Why is nonfinancial information material to investment decisions?





Issuers underestimate investors' consideration of latent risks.



Which nonfinancial information is material for which sectors? The investor view





Governance matters for all sectors, so do employee policies. The materiality of other ESG factors varies across sectors.

| ENVIRONMENTAL | BASIC MATERIALS | INDUS- TRIALS | ENERGY | UTILITIES | TRANS- PORTATION | PROF. SERVICES | CONSUMER & RETAIL | FINANCIAL SERVICES | HEALTH CARE | TECH, MEDIA & TELECOMS |
|--|--------------------|------------------|--------|-----------|---------------------|-------------------|----------------------|-----------------------|----------------|------------------------------|
| The impact of climate change on the firm's markets or business operations | 75% | 68% | 83% | 73% | 68% | 38% | 45% | 43% | 43% | 40% |
| A company's energy and water consumption | 75% | 75% | 74% | 72% | 64% | 39% | 49% | 39% | 46% | 45% |
| A company's waste management practices and environmental policies | 79% | 78% | 73% | 70% | 62% | 40% | 53% | 39% | 53% | 47% |
| SOCIAL | | | | | | | | | | |
| A company's employee policies and practices | 74% | 74% | 74% | 73% | 73% | 77% | 77% | 78% | 77% | 76% |
| The CSR/ESG policies and practices of a firm's suppliers | 65% | 70% | 66% | 64% | 64% | 58% | 72% | 60% | 65% | 65% |
| A company's human rights practices and policies | 73% | 69% | 69% | 65% | 67% | 67% | 71% | 65% | 68% | 68% |
| The impact of their products on customers (well-being, data privacy, customer service) | 56% | 57% | 57% | 59% | 60% | 71% | 79% | 75% | 76% | 74% |
| The impact of their business activities on local communities | 74% | 70% | 71% | 71% | 66% | 60% | 64% | 62% | 62% | 62% |
| GOVERNANCE | | | | | | | | | | |
| A company's governance policies (leadership, ethics, tax policy, transparency) | 79% | 79% | 80% | 79% | 79% | 83% | 86% | 82% | 82% | 81% |

Which ESG metrics are most material to investment decisions?





Asset managers and asset owners agree that governance and leadership matters.

| ASSET MANAGERS TOP 10 ISSUES | | ASSET OWNERS TOP 10 ISSUES | |
|---|-----|---|-----|
| Leadership & board policies | 69% | Codes of conduct, ethics & anti-corruption | 65% |
| Codes of conduct, ethics & anti-corruption | 68% | Leadership & board policies | 61% |
| Energy & fuel management | 61% | Product quality & safety | 55% |
| The long-term impact of products and services | 57% | Customer/Client satisfaction | 53% |
| Data security & customer privacy | 55% | Energy & fuel management | 52% |
| Waste & hazardous materials management | 54% | Waste & hazardous materials management | 52% |
| Product quality & safety | 54% | Employee health, safety & well-being | 52% |
| Greenhouse gas emissions | 53% | Water & wastewater management | 52% |
| Employee health, safety & well-being | 53% | The long-term impact of products and services | 50% |
| Stakeholder engagement | 52% | Compensation & benefits | 50% |

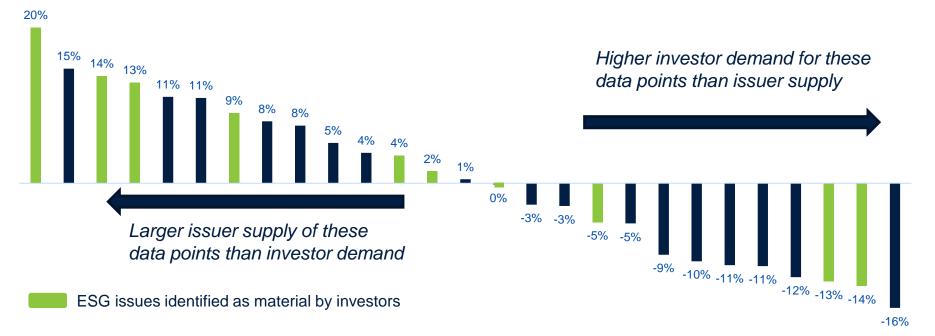
Supply and demand of ESG information





A mismatch exists between the supply of and demand for specific ESG data points





Does climate change pose a material risk to issuers?



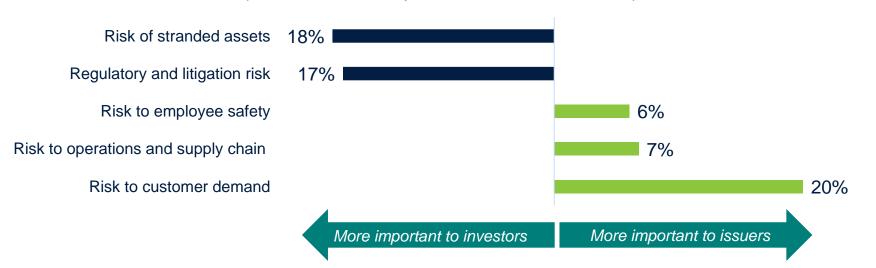


Climate change is a real concern for investors, in particular with respect to stranded assets and regulatory risk





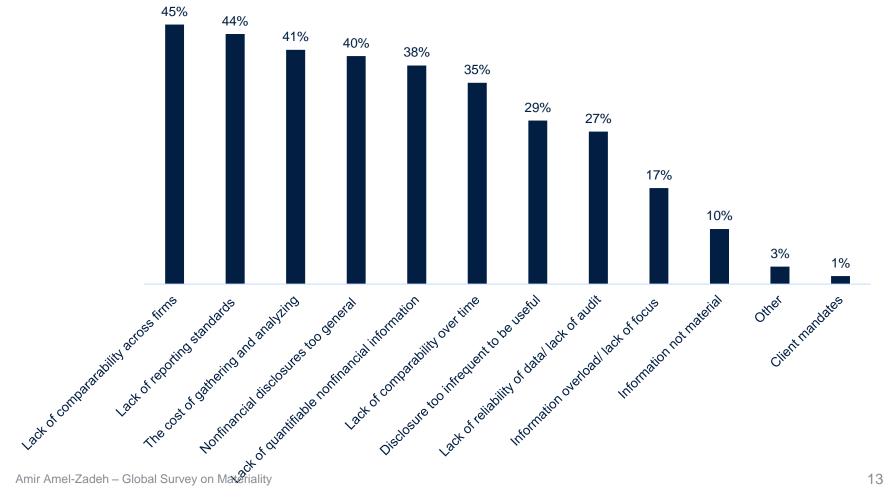
Climate change poses the following risks (difference in % responses issuers vs investors)



Challenges investors face when integrating **ESG** information



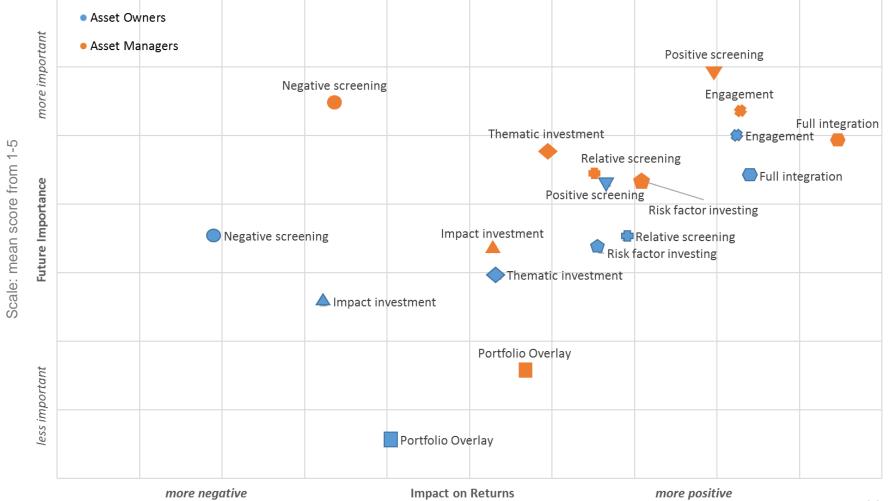
The lack of reporting comparability and standards are the biggest hurdle to ESG integration.



The ESG investing style landscape



Positive screening, engagement and integration are considered return enhancing and believed to become more important in the future.



Scale: mean score from 1-3



Discussion